

2020 Annual Meeting of Stockholders Tuesday, May 12, 2020, 9:00 a.m. EDT/8:00 a.m. CDT

RULES OF CONDUCT OF MEETING

We welcome you to the 2020 Annual Meeting of Stockholders of Community Health Systems, Inc. We wish to conduct a fair, informative and constructive meeting. Thus, your cooperation in observing the following rules will be greatly appreciated.

- 1. The Annual Meeting will be a virtual meeting. If you would like to attend the Annual Meeting, please go to www.virtualshareholdermeeting.com/CYH2020 fifteen minutes prior to the start of the meeting and provide the control number received with your proxy materials. If you have voted your shares prior to the start of the meeting, your vote has been received by the Company's inspector of elections and there is no need to vote those shares during the meeting unless you wish to revoke or change your vote.
- 2. Attendance at the Annual Meeting is limited to stockholders or street name holders as of March 16, 2020, the record date.
- 3. The only business matters to be conducted at the Annual Meeting are the matters set forth in the Notice of Annual Meeting of Stockholders and 2020 Proxy Statement, dated April 2, 2020.
- 4. The business of the Annual Meeting will strictly follow the Agenda for the meeting.
- 5. Following the adjournment of the formal business of the Annual Meeting, the Company will address general business questions from stockholders regarding the Company as time allows consistent with the framework set forth in Item 6 below. If a stockholder wishes to submit a question, such question must be submitted in the field provided in the web portal prior to adjournment of the formal business of the Annual Meeting.
- 6. To allow us to address questions from as many stockholders as possible, each stockholder will be limited to one question. Questions should be succinct and cover only one topic. Questions from multiple stockholders on the same topic or that are otherwise related may be grouped, summarized and addressed together. The Chair or Secretary of the meeting will determine what questions are suitable for the Annual Meeting. The Company will not address any questions that, among other things:
 - Do not relate directly to the business of the Company or to the matters being voted on at the Annual Meeting;
 - Require discussion of matters viewed by the Company to be material non-public information;
 - Relate to personal grievances;
 - Contain derogatory references to individuals or are otherwise disruptive or in bad taste;
 - Are repetitious;
 - Are matters of individual concern that are not matters of interest to all stockholders; or
 - Are out of order or not otherwise suitable for the conduct of the Annual Meeting as determined by the Chair or the Secretary of the meeting.
- 7. The Chair may address questions directly or invite another Company representative to respond.
- 8. If there are any matters of individual concern to a stockholder and not of general concern to all stockholders, or if a question posed is not otherwise addressed, such matters may be raised separately

after the Annual Meeting by contacting the Company's Investor Relations department at Investor Communications@chs.net.

- 9. Recording of the Annual Meeting is prohibited.
- 10. In the event of a technical malfunction or other significant problem that disrupts the Annual Meeting, the Chair may adjourn, recess or expedite the Annual Meeting, or take such other action that the Chair determines is appropriate in light of the circumstances. Please refer to the annual meeting section of the Company's Investor Relations website (www.chs.net/investor-relations/annual reports) for updates.

If you have difficulty accessing the Annual Meeting, please call the technical support number that will be posted on the Virtual Annual Meeting log-in page.